

Q1 2018 trading update







- First year-on-year revenue and backlog growth since 12 quarters
- Offshore oil and gas market stabilising
- Non-oil and gas markets, mostly building & infrastructure and offshore wind, continue to develop positively
- Margin improvement still limited due to oversupply and consumption of down cycle backlog
- Continued focus on price improvement, cost control and positive cash flow generation
- Results 2018 expected to improve compared to 2017





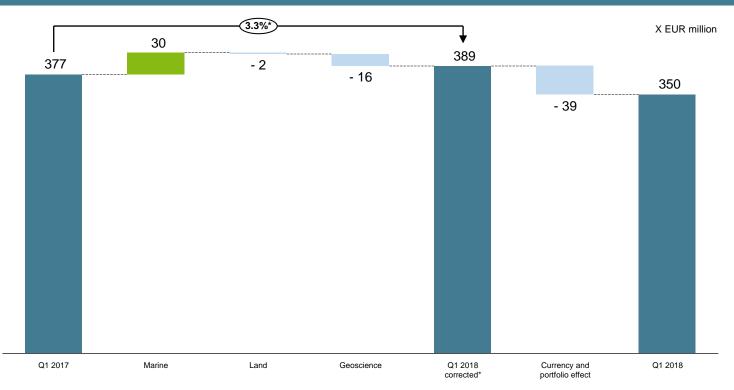
## Financial highlights Q1 2018

- Y-o-y revenue increase of 3.3% on comparable basis
- EBIT improved from a high-single digit to mid-single digit negative margin in seasonally weak first quarter
- Cash flow from operating activities after investments negative mostly due to increased working capital
- Net debt/EBITDA of 2.5; expected to improve towards year-end
- 12-month backlog up 7.7% year-on-year on comparable basis





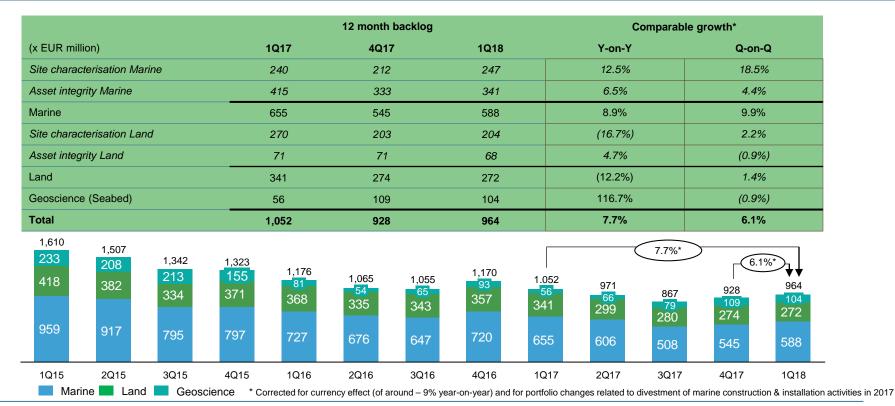
# Revenue growth driven by Marine division



<sup>\*</sup> Corrected for currency effect (around -9%) and for portfolio changes related to divestment of marine construction & installation activities in 2017



## Backlog: first year-on-year increase after 12 quarters of decline





### Outlook 2018

#### General market developments

- stabilising oil and gas environment
- continued growth in building & infrastructure and renewables markets

#### Fugro outlook 2018

- revenue growth
- improved EBIT margin
- positive cash flow from operating activities after investments
- capex of around EUR 80 million



# Q&A



